INNOVATION DAY 2014

THE FUTURE OF CONVIVIALITÉ

Pernod Ricard

Créateurs de convivialité

5664452715241856806182507825627585

479122856642674163292486905

77136

272454

2856642674 16329248690532

INNOVATION DAY 2014

THE FUTURE OF CONVIVIALITÉ

WIFI:

664452

Network: innoday-pernod-ricard

Password: pernod42





INNOVATION DAY 2014

THE FUTURE OF CONVIVIALITÉ

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2856642674 16329248690532



Pierre PRINGUET

Pernod Ricard Vice-Chairman of the Board & Chief Executive Officer

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2856642674 16329248690532



Xavier NIEL

Iliad Group Founder, Vice-President & Director of Strategy

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2856642674 16329248690532



Antonia McCAHON

Pernod Ricard

John KARP

BeMyApp

BREAK THE CODE





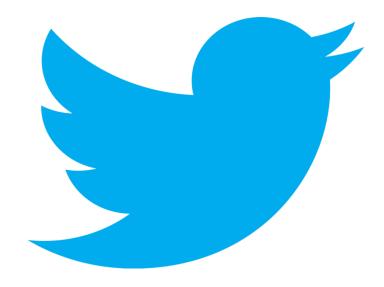






HASHTAG

#breakthecode



BREAK THE CODE











THE PROGRAMME

Today

- 09:30 am Brief
- 10:00 am power pitches
- 11:00 am Announcement of our favourites & compilation of coding teams
- 12:00 am Coding begins

Tomorrow

- 7:00 pm Final presentations
- 9:00 pm jury deliberation
- 10:00 pm Announcement of winners





PARTNERS









THE MENTORS



Gilles BOISSY
Digital Manager, Pernod Ricard



Hinde PAGANIDigital Strategy Director, Pernod



Hugues DEMONT
Head of Digital,
Pernod Ricard Europe



Jérémie MORITZ Head of Social Media Pernod Ricard



Rohan NAYEE
Global Digital Marketing,
Ballantines



Laurent BEL
IT Project Manager,
Pernod Ricard



Olivier ROUCHE VP Pricing Strategy, Pernod Ricard

LE JURY



Antonia MCCAHON
Head of Digital Marketing



Kwame Yamgnane
Directeur Général Adjoint,
Ecole 42



Will PITCHFORTH International Trade Marketing Manager



Julie KNIBBE Developer Advocacy Lead, Deezer



Frédéric LEVAUX Leader Digital Practice @BIG



François-Xavier
PIERREL
Head of Sales, Advertiser
Tools

THE PITCHES

And now...

It's time for the pitches



1 minute per person1 slide per idea

1. Lundibar







2. SoundUp!





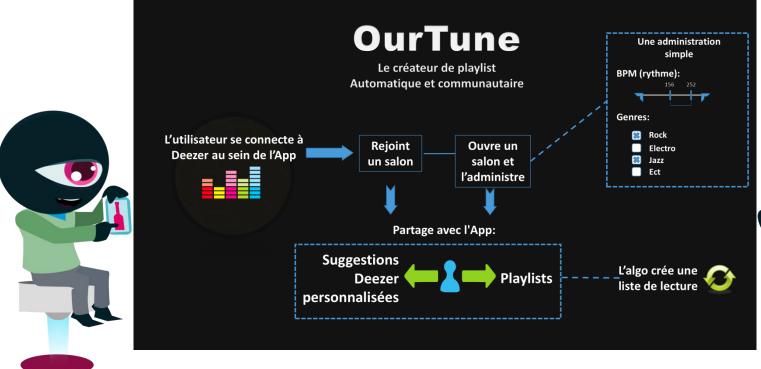
3. vyte.in







4. OurTune





5. Vitta





6. People Night Out







7. Carte Apéros



La carte des apéros Rémy Grange

- 1) Objectif:
- Connaitre le prix des consommations autour de soi.
- Aider à l'organisation d'une soirée.
- 2) Solution:

Les utilisateurs géolocalisés postent en direct le prix des consommations.

3) Avantage:

Géolocalisation et prix actualisés.





8. Fetch Up







Planifiez



Listez



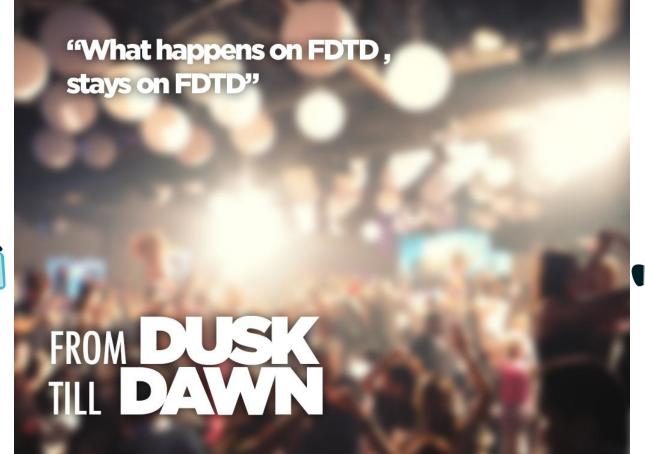
Playlistez avec vos amis



Partagez



9. F. Dusk T. Dawn





10. FriendsTrip

FriendsTrip

Le DashBoard de vos soirées







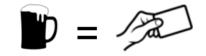
11. Jukebox Battle

Jukebox Battle



Consomme







Scanne

la carte et gagne des points

Influence la playlist

en remontant un titre d'une place (10 pts) ou en ajoutant un nouveau titre (3 pts)





12. E-Bar

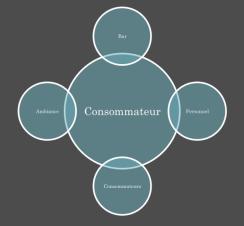
E-BAR – APPLICATION MOBILE

<u>Concept</u>: favoriser la **convivialité** et l'**interaction** des **différents acteurs** au sein du **bar**

<u>Objectif</u> : rendre le consommateur **acteur** de sa soirée au sein du bar

Quelques Applicatifs:

- Accéder à la carte des boissons
- Personnaliser et partager ses boissons
- Faciliter la commande et le paiement
- Interagir avec l'entourage social
- Etre acteur de l'ambiance
- Responsabiliser le consommateur

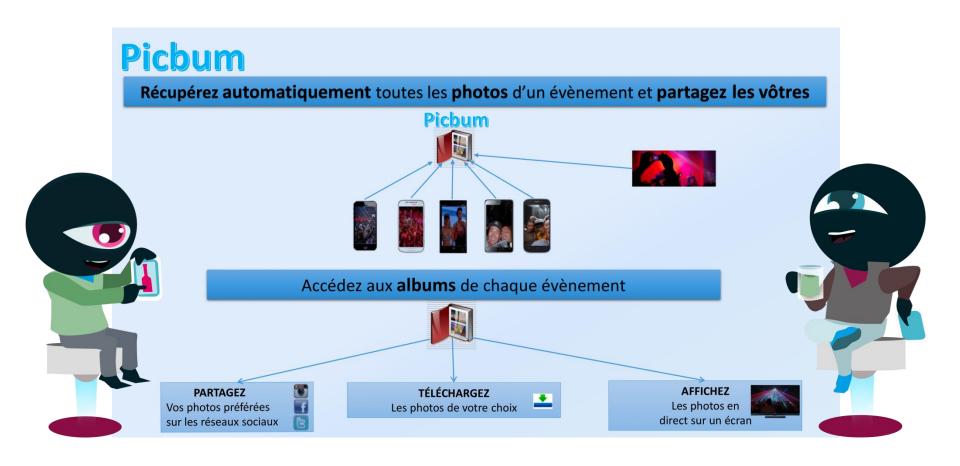




<u>Stratégie Commerciale</u>: adapter un modèle de **licence** avec une **solution personnalisée** pour chaque client



13. Picbum



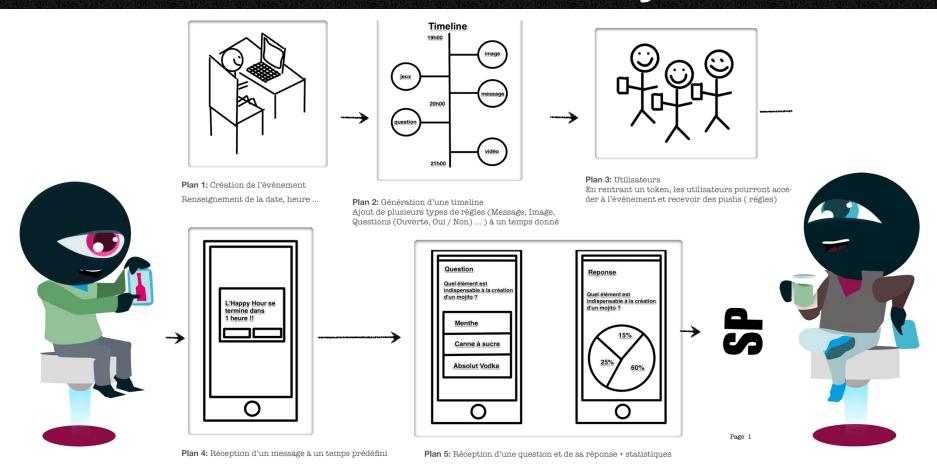
14. Keep Rhythm



15. Happy Minutes



16. Social Party



17. Quizzabar

Quizzabar

Qui?

Bar organise le jeu Consommateurs du bar participent

Quoi?

Blind Test en continu Questions envoyées sur le smart phone

Comment?

Consommateurs répondent à tous moments Classement instantané

Consos et réductions offertes





18. Flows



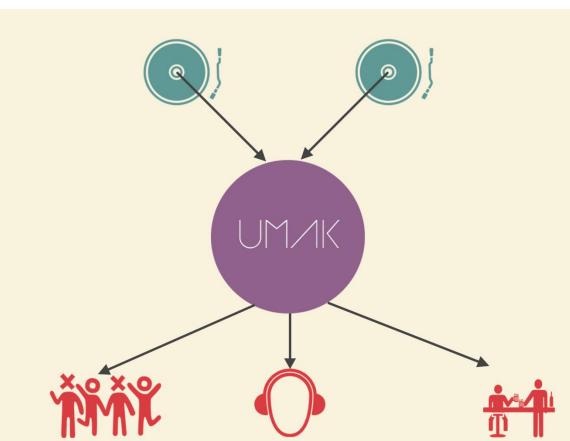






19. UMAK







20. Cocktailize





Liste des projets

- I. Lundibar
- 2. SoundUp
- 3. Vyte.in
- 4. Our Tune
- 5. vitta
- 6. People Night Out
- 7. Carte Apéros
- 8. FetchUp
- 9. F. Dusk T. Dawn
- 10. Friendstrip

- II. Jukebox Battle
- 12. E-bar
- 13. Picbum
- 14. Keep Rhythm
- 15. Happy Minutes
- 16. Social Party
- 17. Quizzabar
- 18. Flows
- 19. Umak
- 20. Cocktailize





BREAK THE CODE











PERNOD RICARD

INNOVATION DAY 2014

THE FUTURE OF CONVIVIALITÉ

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272454



Thierry BILLOT

Pernod Ricard
Managing Director, Brands



CONTENT

1	Introduction

- 2 Keynote speech: Michel Maffesoli
- 3 Pernod Ricard's vision for innovation
- 4 Pernod Ricard's innovation ecosystem
- 5 Showcasing the future of convivialité



THE FIRST INNOVATION DAY - PARIS, 2011

Premium

Decentralized structure

Leader

Creativity

Consumers

Pioneer

First mover

Communication

Purpose

Digital

Creative collaboration



THE SECOND INNOVATION DAY - PARIS, 2014





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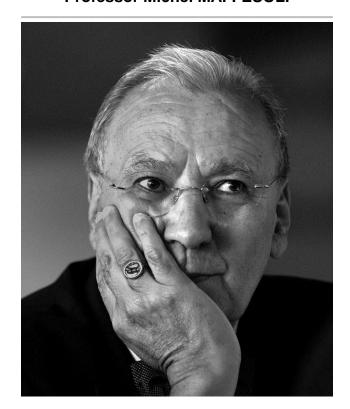
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THE FUTURE OF CONVIVIALITÉ

Professor Michel MAFFESOLI



PERNOD RICARD

INNOVATION DAY 2014

THE FUTURE OF CONVIVIALITE

Michel MAFFESOLI



OBSERVATORY FOR CONVIVIALITÉ





OBSERVATORY FOR CONVIVIALITÉ





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WE ARE...



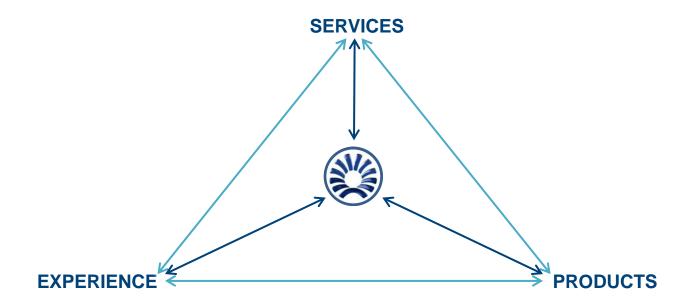
Pernod Ricard



A VISION FOR CONVIVIALITÉ IN WINE & SPIRITS



A VISION FOR CONVIVIALITÉ IN WINE & SPIRITS





MAKING OUR VISION A REALITY: 5 KEY PRINCIPLES



IT ALL STARTS WITH AN INSIGHT



INNOVATION GOES BEYOND PRODUCT

3

INNOVATION IS OPEN TO ALL



ITERATION, ITERATION

BE PATIENT!

5495 66557 6664452

IT ALL STARTS WITH AN INSIGHT...



IT ALL STARTS WITH AN INSIGHT...





MAKING OUR VISION A REALITY: 5 KEY PRINCIPLES



IT ALL STARTS WITH AN INSIGHT



INNOVATION GOES BEYOND PRODUCT

INNOVATION IS OPEN TO ALL

4

ITERATION, ITERATION

BE PATIENT!

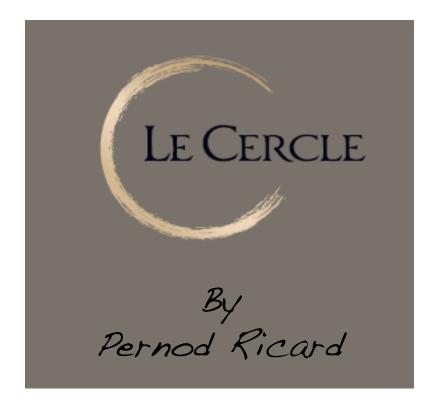
INNOVATION GOES BEYOND PRODUCT



Find my nearest bar	
nd a bar by name	Find
ind a bar in (area or city)	Find



INNOVATION GOES BEYOND PRODUCT



INNOVATION GOES BEYOND PRODUCT







MAKING OUR VISION A REALITY: 5 KEY PRINCIPLES



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MAKING OUR VISION A REALITY: 5 KEY PRINCIPLES



IT ALL STARTS WITH AN INSIGHT



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INNOVATION IS OPEN TO ALL



ITERATION, ITERATION

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ITERATION, ITERATION



ITERATION, ITERATION





MAKING OUR VISION A REALITY: 5 KEY PRINCIPLES



IT ALL STARTS WITH AN INSIGHT



INNOVATION GOES BEYOND PRODUCT

3

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ITERATION, ITERATION

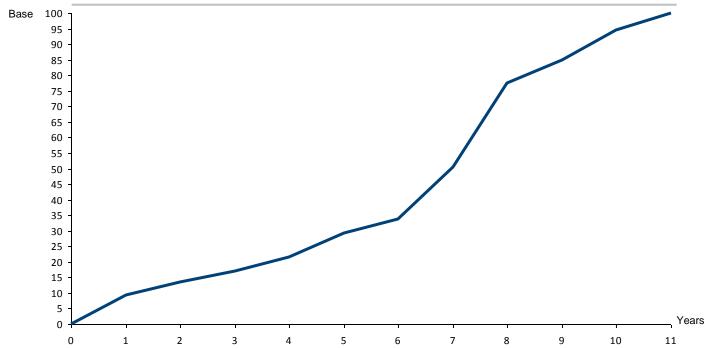
5
BE PATIENT!



BE PATIENT!

Innovation in the Wine and Spirit Industry

Average volume curve of the 10 most successful products launched after 2002*



^{*} Excludes products launched after 2008 to allow for long-term volume growth analysis Source: IWSR; Base: 100=maximum volume level; Year: 0=year of product launch

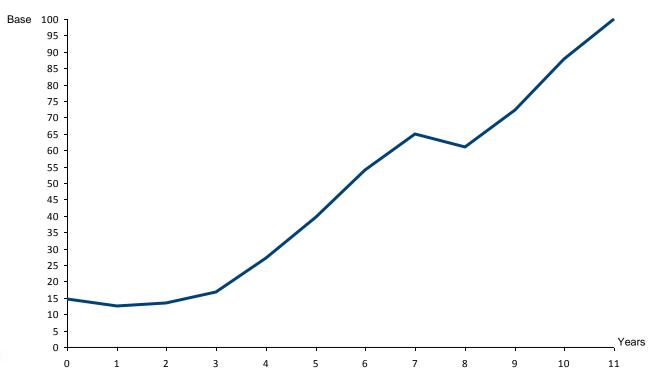


BE PATIENT!

149446

7889231 152.68 49446

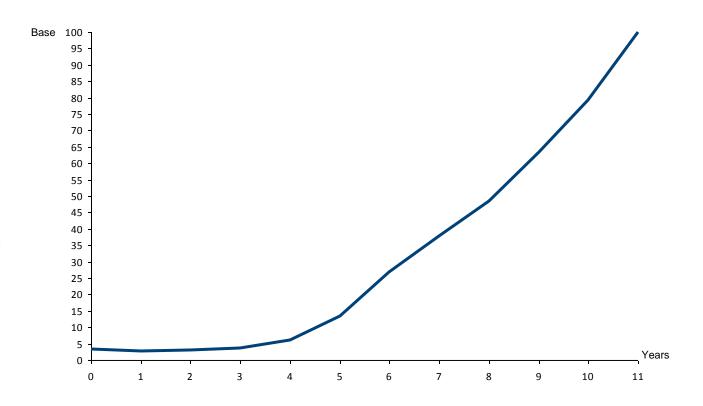






BE PATIENT!





Source: IWSR

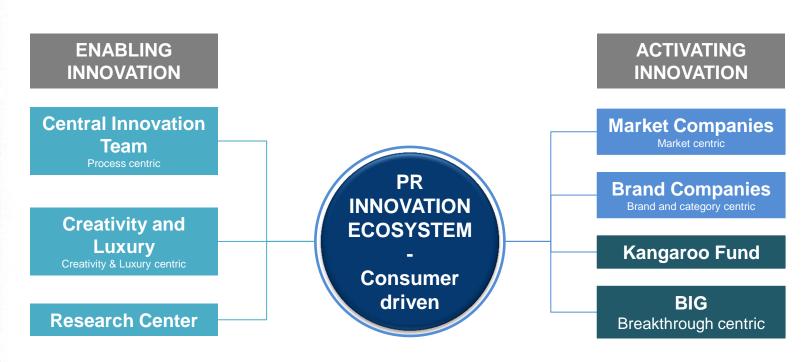


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PERNOD RICARD HAS CREATED AN INNOVATION ECOSYSTEM IN LESS THAN 3 YEARS





DIGITAL





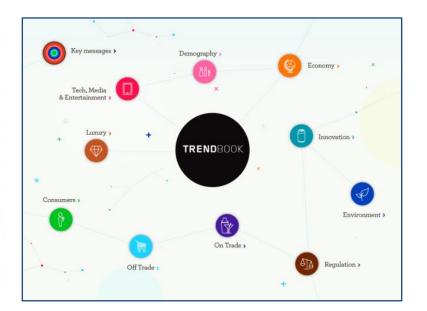
PERNOD RICARD CHATTER



Pernod Ricard Chatter®

Share a new idea every day

PERNOD RICARD'S TOOLS TO FOSTER NEW IDEAS









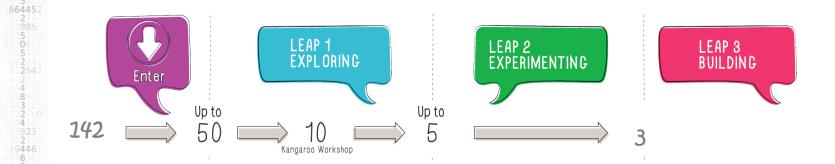






THE KANGAROO FUND







THE BREAKTHROUGH INNOVATION GROUP (BIG)



breakthrough innovation group



Martin RILEY

Pernod Ricard
Chief Marketing Officer



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5 AREAS TO EXPLORE THE FUTURE OF CONVIVIALITÉ





REVISITING RITUALS

Bar à Pluie (Ricard)

664452











EXPERIMENTING WITH NEW CODES

Absolut Amber













CREATING TOGETHER

Beefeater My London









CELEBRATING NEW OCCASIONS

Martell Distinction











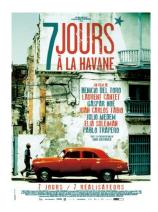
INSPIRING NEW CONSUMERS

Chivas Mizunara









ABSOLUT



149446

Drinkspiration



Elyx



Amber



Vertical garden



Brand Store



Karnival

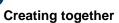




Revisiting rituals

Experimenting with new codes

Celebrating new occasions









Tune

Oz

Art Basel

Craft

CHIVAS



Chivas Brothers Blend





Revisiting rituals



Chivas Hi



Celebrating new occasions

Night Magnum



Creating together

Experimenting

with new codes



Chivas Regal 18 -Pininfarina



JACOB'S CREEK







Cool Harvest

Revisiting rituals



Experimenting with new codes

Creating together



The Blend Store



664452

Celebrating new occasions



"Wah"

"Lamoon"



THE SECOND INNOVATION DAY - PARIS, 2014



INNOVATION DAY 2014

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THE FUTURE OF CONVIVIALITÉ

Pernod Ricard²²

**Créateurs de conivialité

RESULTATS JURY



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THE FUTURE OF CONVIVIALITÉ

Pernod Ricard²²

**Créateurs de conivialité

INNOVATION DAY 2014

THE FUTURE OF CONVIVIALITE

BREAK



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THE FUTURE OF CONVIVIALITÉ

Pernod Ricard²²

**Créateurs de conivialité



Alexandre RICARD

Pernod Ricard

Deputy Chief Executive Officer & Chief Operating Officer



DIGITAL ACCELERATION = BUSINESS ACCELERATION



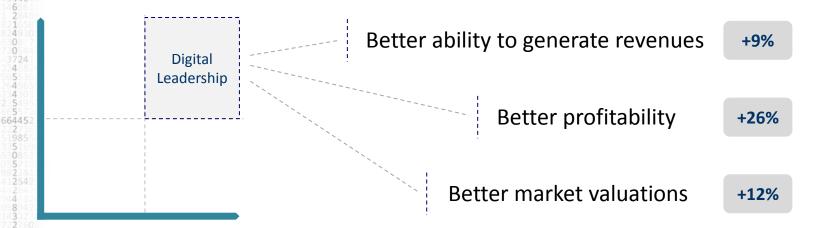
"Thanks but no thanks.

The only valuable warehouses out there are those filled with casks of ageing spirits, not those filled with servers"

San Francisco – Wharton Silicon Valley Trek Alexandre R. at Google Headquarters in August 1999

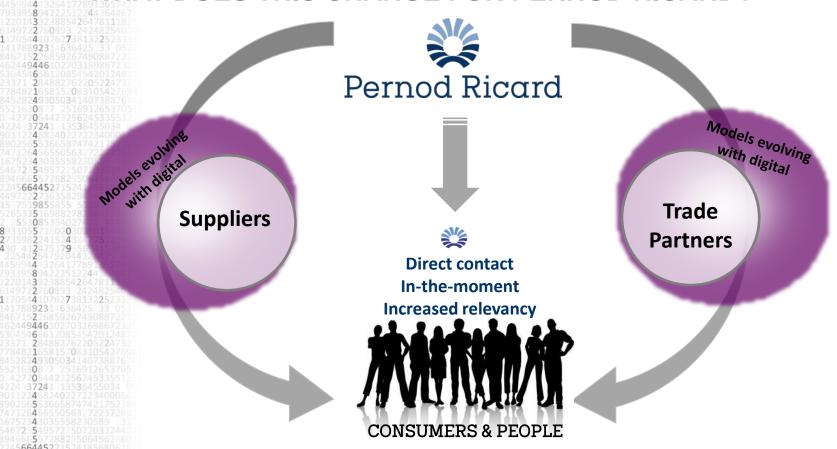


DIGITAL LEADERS OUTPERFORM THEIR PEERS





WHAT DOES THIS CHANGE FOR PERNOD RICARD?





OUR CONVIVIALITY IS ABOUT CONNECTIONS

Bringing people together for great experiences



Digital, a catalyst for new conviviality, new experiences



DIGITAL PROVIDES A GREAT PLAYGROUND FOR TEST, LEARN, AND FAIL FAST, SCALE-UP





OUR DIGITAL ACCELERATION EFFORT

Facilitating innovation with digital to directly impact our business

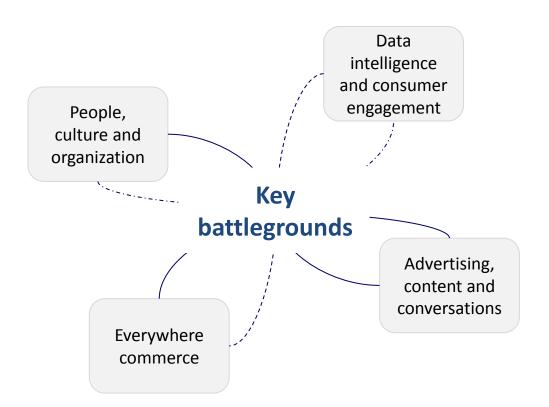








FOUR KEY BATTLEGROUNDS FOR DIGITAL ACCELERATION







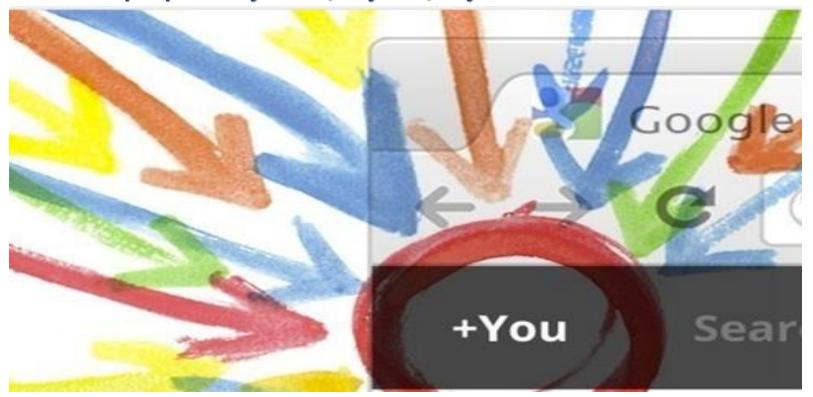
Antonia McCAHON

Pernod Ricard Head of Digital Marketing



OUR MANTRA IN DIGITAL:

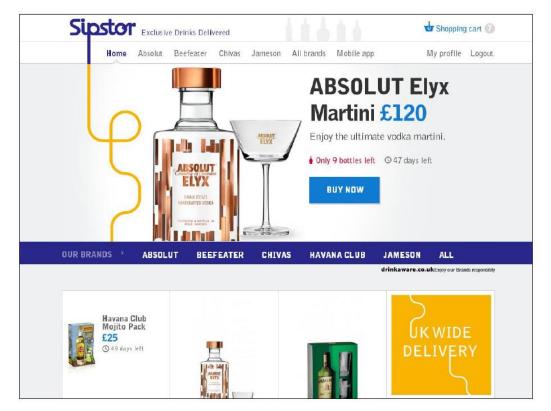
Focus on people - anywhere, anytime, any device







FLASH OFFERS ON LIMITED EDITIONS FOR BRAND FANS, ANYWHERE, ANYTIME



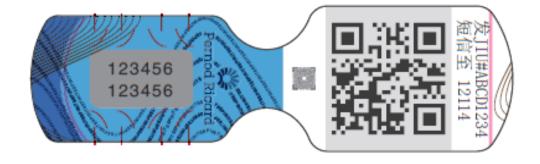
Download the app and scan to unlock offers directly from products, billboards and other supports





Pernod Ricard China 保乐力加中国

TRACEABILITY INNOVATION, WITH A FLIP SIDE FOR CONSUMERS





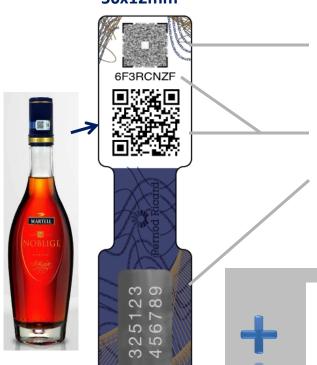






CLEAR AND TRANSPARENT SUPPLY CHAIN DATA

50x12mm



Seal Vector – impossible-to-copy technology used when investigating authenticity

QR code – unique per bottle, scanned by PDA or Smartphone to interact with traceability system

Hologram code – a second code, unique per bottle, linked to QR-code in the system but destroyed when bottle is opened



Bar code sticker – applied on the case, to scan when possible instead of scanning bottles one-by-one (and similarly a pallet bar code)



CONSUMERS ARE ALSO SCANNING IN MASS

Unlocks exclusive content and services









36 22544264792044328425

55728829506456286

84497222736358294 42155

456149722760893 241482542 401417889231 636425 33 0 188467152 68592674908871 6423371 28482762205224 35778482165815 083105427 1555216 08 7 5516912653



ABSOLUT.



world's best bars[®]

84

2720544

2 549 6 5 6 6 4 4 5 2



WISPR, THE SOCIAL PLATFORM for professional bartenders



www.wisprsociety.com

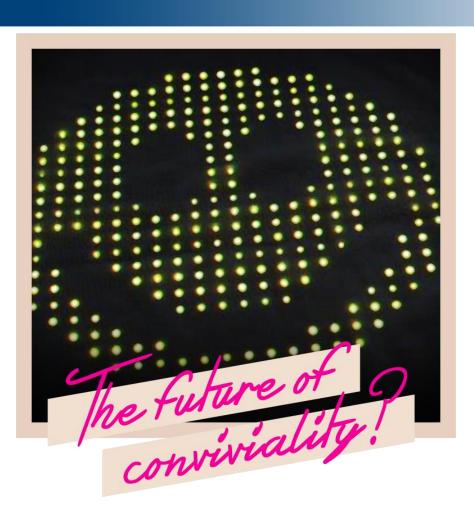
Beta LAUNCH January 2014



WISPR, THE SOCIAL PLATFORM syncs with all social media accounts

- Propose to bartenders from all over the world a **dedicated social** platform (more specific than Facebook, cooler than Linkedin) to connect and share experiences
- Help them build a strong professional profile accessible to anyone (even non WISPR Members)
- Synchronize social media accounts (Facebook, Twitter, Instagram) in a single Newsfeed and don't lose a drop of what's going on in the industry
- Promote our brands in a different way through exclusive content on products, cocktails and mixology
- Communicate on local trainings and competitions
- Improve your skills and browse all the trainings and competitions happening around you







Rohan NAYEE

Pernod Ricard
Digital Marketing Manager, Ballantine's



tshirtOS

- Make Ballantine's famous as an icon of personal expression and bring to life 'Leave an Impression' in an original and inspiring way.
- Ballantine's reinvented the original canvas of personal expression, the T-shirt allowing for the first time, the user to express who they are, and what they Stay True to....
- And created the world's first programmable T-shirt





OUR STARTING POINT:

connection is not just spreading from desktop to mobile...











... but to the Internet of things



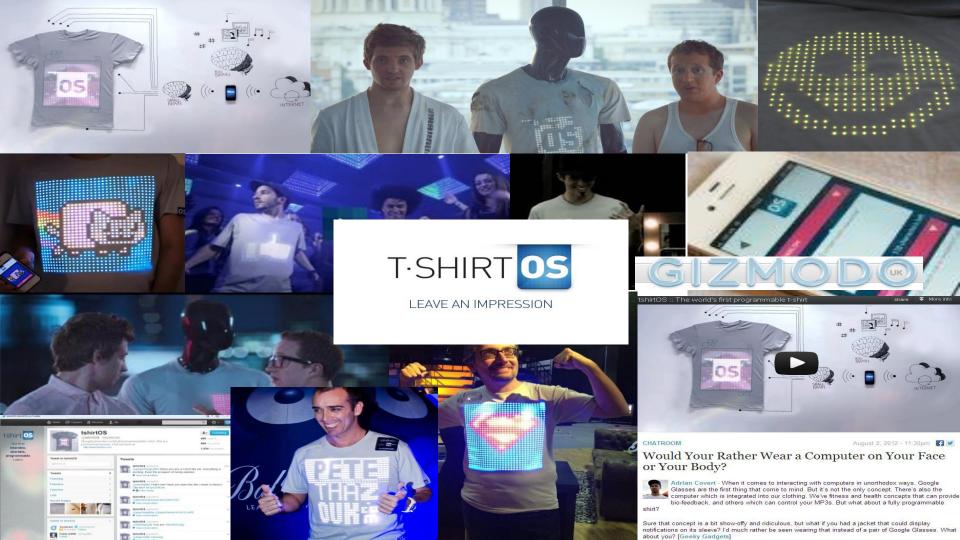
















In 2012 we created the world's first **programmable** t-shirt.

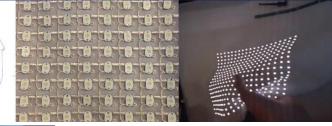
Now we are realising tshirt**0S** as a **manufactured product.**















OUR NEXT CHALLENGE:

keeping up with the demand

HANDMADE PROTOTYPE



MANUFACTURABLE PRODUCT

PROTOTYPE

PRODUCT



OUR NEXT CHALLENGE: keeping up with the demand

Programmable
Mobile-controlled
Screen-equipped
Bluetooth-enabled

Internet-connected

Bluetooth-enabled Internet-connected

Scrunchable Robust Lasting Light **Washable Affordable Affordable** Washable







As "createurs de convivialité", our business, DNA and vision is social.

It's about connections, and being at the heart of great "conviviality" experiences.

Digital is key for tapping into this.

PERNOD RICARD

INNOVATION DAY 2014

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THE FUTURE OF CONVIVIALITÉ

Pernod Ricard²²

**Créateurs de conivialité



Alain DUFOSSÉ





d Ricard de conivialité





Activate global scale breakthrough innovation to invent the future of conviviality

We are searching for emerging patterns in human behaviour that suggest new platforms for disruptive products, services and experiences which we will translate into new business models

BIG WORKSTREAMS





To anticipate future needs in human conviviality and turn them into disruptive ideas and successful solutions, we bring together sociology, technology and digital.

BIG'S WHEEL OF INNOVATION





We understand innovation to be more like an adaptive system based on patterns, iterations and open innovation relationships













Bar / Restaurant / Nightclub

Home

From out-of-home to home consumption

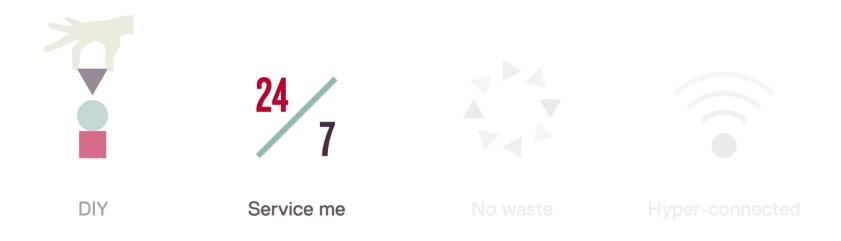






















Service me

No waste

Hyper-connected





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Top Innovations Showroom