

2007/08 interim net sales: € 3 713 million

- Outstanding 1st half-year organic growth: +10.1%, driven by emerging markets ⁽¹⁾ (+25%) and premium spirits ⁽²⁾ (+17%)
- > Continuing strong organic growth in Q2: +9.1%
- > Higher full-year profit growth guidance

Press release - Paris, 24 January 2008

Pernod Ricard consolidated **net sales** (excluding duties and taxes) for the **2007/08 1st half-year** (1st July to 31 December 2007) increased by **5.9% to € 3 713 million**, compared to € 3,507 million in the 2006/07 1^{st} half-year. This growth resulted from the following:

• outstanding 10.1% organic growth,

- a 2.5% negative foreign exchange impact, primarily due to the loss in value of the US dollar,
- a 1.5% negative group structure impact (disposal of Rich & Rare and end of co-packing for Fortune Brands).

The 15 strategic brands were the main drivers of this growth. They grew +7% in volume and +13% in value ⁽³⁾, which demonstrates the very positive impact of price increases and mix effects.

• Spirit sales grew +11%⁽³⁾, due in particular to the strength of premium spirits⁽²⁾: +17%⁽³⁾.

Most strategic brands recorded double-digit growth⁽³⁾ in value: Martell (+27%), Jameson (+23%), The Glenlivet (+18%), Chivas Regal (+16%), Havana Club (+16%), Malibu (+13%), Ballantine's (+12%), Stolichnaya (+11%). Many other spirit brands reported strong growth, in particular Royal Salute in Asia, Ararat and Olmeca in Eastern Europe, Wyborowa in Poland and Royal Stag in India.

• The wine business recorded organic growth of +6% in value.

Sales of the three priority brands among our still wines, Jacob's Creek, Montana and Campo Viejo together increased +9%, demonstrating the return to strong and profitable growth of this business due to premiumisation, price increases and innovation. For champagnes, the price increase policy has also been successful as reflected in the growth⁽³⁾ in value of Mumm (+17%) and Perrier Jouët (+7%).

 2^{nd} quarter 2007/08 consolidated net sales increased +5.2% to € 2,157 million, with organic growth at +9.1% (including foreign exchange and group structure effects of -2.9% and -0.9%, respectively). Spirit business organic growth totalled +9.5% and that of the wine business +7.6%.

All geographic regions reported strong growth. Emerging markets⁽¹⁾ further enhanced their expansion: these countries accounted for almost 30% of 1st half-year net sales and increased +25%, contributing nearly 2/3 of total Group growth⁽³⁾.

◆ Asia / Rest of World: € 1,085 million (+10.7%, with organic growth at +13%)

Martell, Chivas Regal and Ballantine's contributed 2/3 of organic growth for the Asia/Rest of World region. China grew +31%⁽³⁾ due to Martell and Ballantine's. India (+ 49%⁽³⁾) and Duty Free also recorded double-digit growth rates, as did Taiwan, Malaysia, Indonesia and Vietnam.

Americas: € 970 million (-1.4%, with organic growth at +10%)

North America

In North America (US, Canada, Mexico), organic growth was +5%.

- US growth was similar between 1st quarter and 2nd quarter. Strategic brands such as Jameson, The Glenlivet, Malibu, Stolichnaya and Wild Turkey for spirits and Montana, Campo Viejo, Perrier Jouët and Mumm Napa for wines continued their vigorous growth. However, the Kahlúa, Chivas Regal and Beefeater brands had a more difficult 1st half-year.
- In Mexico, international brands grew strongly but Mexican brandies declined.
- Canada had a very good 1st half-year, in particular for the 15 strategic brands.
- Central and South America

Central and South America reported very strong organic growth (+29%). Chivas Regal (Venezuela, Brazil), Ballantine's (Brazil, Paraguay), Havana Club (Cuba, Chile) and Something Special (Venezuela) are developing rapidly.

◆ Europe (excluding France): € 1,262 million (+7.4%, with organic growth at +9%)

The Europe region had an excellent 1st half-year, underlined by a very good 2nd quarter, due to:

- the spectacular development of Central and Eastern Europe, which generated more than 60% of European growth. Russia (Chivas Regal, Jameson, Ballantine's), Poland (Ballantine's, Wyborowa), Ukraine and Romania were the main contributors to this growth.
- the solid growth in most major Western European markets (Spain, UK, Ireland, Greece). Italy is the main market in decline.

France: € 396 million (+8%)

France had a very good 1st half-year including an outstanding 2nd quarter. All major whisky brands reported growth: Chivas Regal, Ballantine's, Jameson, Aberlour, The Glenlivet and Clan Campbell. Mumm champagne also recorded very strong growth but 2nd half-year growth will be adversely affected by product availability. Ricard registered a marked recovery in Q2 and gained market share.

Conclusion and outlook

Patrick Ricard, Chairman and CEO of the Group stated "I could describe this 1st half-year as historic, given the outstanding sales dynamism; this reflects the relevance of the Pernod Ricard model, the performance of our premium brands⁽²⁾ and our very strong geographic presence in emerging markets. These results and the very positive sales outlook for the 2nd half-year enable me to be confident for the full financial year and to revise our growth guidance upwards. We now aim for 2007/08 growth in Operating Profit from Ordinary Activities, on a like-for-like basis⁽⁴⁾, of about +12%, compared to around +10% previously."

(1) GNP/capita < USD 10,000

(2) Brands with a price positioning higher or equal to that of Chivas Regal 12 year old or Martell VS

(3) Organic growth

(4) Foreign exchange and group structure

About Pernod Ricard

Created by the merger between Pernod and Ricard (1975), the Group has undergone sustained development, founded on both organic growth and acquisitions. The purchase of part of Seagram (2001) and the acquisition of Allied Domecq (2005) have made Pernod Ricard the world's n^2 in wines and spirits with sales of \in 6.4 billion in 2006/07.

Pernod Ricard avails of one of the most prestigious brand portfolio in the sector: Ricard aniseed, Ballantine's, Chivas Regal and The Glenlivet whiskies, Jameson's Irish Whiskey, Martell cognac, Havana Club rum, Stolichnaya vodka (distribution rights), Beefeater gin, Kahlúa and Malibu liqueurs, Mumm and Perrier-Jouët champagne, as well Jacob's Creek and Montana wines.

Pernod Ricard is one of the world's leading companies in wines and Premium spirits, the market segments that are seeing the strongest growth prospects. The Group is number one in the Ultra Premium spirits market.

The Group favours a decentralised organisation, with Brand Owners and Distribution Companies established in each key market, and employs a workforce of around 18,000 in 70 countries.

In addition, Pernod Ricard is strongly committed to a sustainable development policy and thus encourages responsible consumption in order to prevent alcohol abuse.

For more information: <u>www.pernod-ricard.com</u>

Download the slides on www.pernod-ricard.com and photos on the "Photolibrary" page of the website's "News" section

Shareholder's agenda: 2007/08 1st half-year results – Thursday 28 February 2008

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Appendices HY1 2007/08 (*)

Net sales split as at 31 December 2007 (€ millions)

| | HY1 200 | 06/07 | HY1 200 | 07/08 | Variati | on | Organic G | Growth | Group Str | ucture | Forex im | pact |
|--|---------|-------|---------|-------|---------|-----------|-----------|--------|-----------|--------|----------|------|
| Wines & Spirits France | 368 | 10% | 396 | 11% | 28 | 8% | 29 | 8% | (0) | 0% | 0 | 0% |
| Wines & Spirits Europe excl. France | 1 175 | 34% | 1 262 | 34% | 87 | 7% | 105 | 9% | (9) | -1% | (9) | -1% |
| Wines & Spirits Americas | 984 | 28% | 970 | 26% | (14) | -1% | 91 | 10% | (45) | -5% | (61) | -6% |
| Wines & Spirits Asia / Rest of the World | 980 | 28% | 1 085 | 29% | 105 | 11% | 123 | 13% | 0 | 0% | (18) | -2% |
| Wines & Spirits World | 3 507 | 100% | 3 713 | 100% | 206 | 6% | 348 | 10% | (54) | -2% | (88) | -3% |

| | Q2 200 | 6/07 | Q2 200 | 7/08 | Variati | ion | Organic (| Growth | Group Str | ucture | Forex im | ipact |
|--|--------|------|--------|------|---------|-----|-----------|------------|-----------|--------|----------|-------|
| Wines & Spirits France | 218 | 11% | 239 | 11% | 21 | 10% | 21 | 10% | (0) | 0% | 0 | 0% |
| Wines & Spirits Europe excl. France | 716 | 35% | 753 | 35% | 37 | 5% | 49 | 7% | (4) | -1% | (8) | -1% |
| Wines & Spirits Americas | 579 | 28% | 578 | 27% | (2) | 0% | 49 | 9% | (14) | -2% | (36) | -6% |
| Wines & Spirits Asia / Rest of the World | 537 | 26% | 586 | 27% | 50 | 9% | 65 | 12% | 0 | 0% | (15) | -3% |
| Wines & Spirits World | 2 051 | 100% | 2 157 | 100% | 106 | 5% | 184 | 9 % | (19) | -1% | (60) | -3% |

Volume and organic growth of strategic brands

| HY1 2007/08 | Volumes change | Net Sales organic growth |
|---------------------|----------------|-----------------------------|
| Chivas Regal | 13% | 16% |
| Ballantine's | 8% | 12% |
| Ricard | 2% | 3% |
| Martell | 6% | 27% |
| Malibu | 6% | 13% |
| Kahlua | -3% | -1% |
| Jameson | 16% | 23% |
| Beefeater | 2% | 4% |
| Stolichnaya | 7% | 11% |
| Havana Club | 14% | 16% |
| The Glenlivet | 15% | 18% |
| Jacob's Creek | 9% | 10% |
| Mumm | 11% | 17% |
| Perrier Jouët | 2% | 7% |
| Montana | -5% | 6% |
| 15 Strategic Brands | 7% | 13% |

(*) period from 1st July 2007 to 31st December 2007

Forex impact

| | | Forex impact (€ millions) | % of total impact |
|--------------------|-----|---------------------------------|----------------------|
| US Dollar | USD | (63,7) | 72,5% |
| Korean Won | KRW | (12,5) | 14,2% |
| Mexican Peso | MXN | (8,9) | 10,1% |
| Chinese Yuan | CNY | (7,5) | 8,5% |
| British Pound | GBP | (6,7) | 7,7% |
| Japanese Yen | JPY | (3,8) | 4,3% |
| Argentinian Peso | ARS | (3,5) | 4,0% |
| Thai Baht | тнв | 7,5 | -8,5% |
| Venezuelan Bolivar | VEB | 4,4 | -5,0% |
| Australian Dollar | AUD | 4,4 | -5,0% |
| Brasilian Real | BRL | 4,3 | -4,9% |
| Indian Rupee | INR | 3,9 | -4,4% |
| NZ Dollar | NZD | 3,5 | -4,0% |
| Other | | (9,4) | |
| Total | | (87,9) | 100% |

Group structure

| | € millions |
|---|------------|
| Disposal Seagram Coolers & Smooth USA | (10,2) |
| End of Copacking Agreement Fortune Brands | (12,7) |
| Disposal LDI USA | (13,2) |
| Disposal Rich & Rare | (15,5) |
| Others | (2,5) |
| Group Structure | (54,0) |